

TOWN CLERK
TOWN OF SANDWICH

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MINUTES
OF THE
FINANCE COMMITTEE
TUESDAY, MARCH 29, 2016
7:00 P.M.
TOWN HALL MEETING ROOM
130 MAIN STREET, SANDWICH, MA

Present: Linell Grundman, Bob Guerin, Gene Parini, Mike Dwyer, Rich Reilly, Mark Snyder, Jim Lehane, Tom Witham

Also Present: Town Manager George Dunham, Finance Director Mimi Spahr, Superintendent of Schools Dr. Richard Canfield, Schools Facilities Director Alan Hall, Facilities Liaison from the School Committee Jay McGrail, Jim Pierce and SCT.

ITEM #1
CALL TO ORDER & PLEDGE OF ALLEGIANCE

Meeting called to order at 7:00p.m.

Pledge of Allegiance.

ITEM #2
PUBLIC FORUM

None.

ITEM #3
REVIEW AND APPROVAL OF MINUTES

Minutes of March 15, 2016-

***MOTION WAS MADE BY MR. SNYDER TO APPROVE THE MINUTES OF MARCH 15, 2016 AS PRESENTED. SECONDED BY MR. REILLY.**

Discussion- Mr. Witham made a correction on Page 2 about 2/3rd down the word 'if' should precede the statement...85% of the budget is uncontrolled costs...
With this correction...

VOTE – UNANIMOUS AS AMENDED Mr. Dwyer and Mr. Guerin Abstaining

Minutes of March 22, 2016-

***MOTION WAS MADE BY MR. SNYDER TO APPROVE THE MINUTES OF MARCH 22, 2016 AS PRESENTED. SECONDED BY MR. REILLY** VOTE – UNANIMOUS Mr. Dwyer and Mr. Parini abstaining

ITEM#4
CORRESPONDENCE, STATEMENTS AND ANNOUNCEMENTS

Ms. Grundman - tonight we will be discussing the budget and warrant articles and, if everyone is ok, we can vote the budget tonight or we can still meet next Tuesday. If we don't recommend the budget we can prepare a statement why we did not and/or we can recommend another budget if we don't recommend the budget as presented.
Mr. Dunham noted that if the budget is not recommended by the Finance Committee there should be a couple of suggestions.

Mr. Dwyer – if there is a particular article and we are not in the majority...does that show in the warrant?

Mr. Dunham – it would show as majority recommended. It does not have to be the entire Committee to recommend...or not...it is the majority.

Ms. Grundman – thanked Frank Pannorfi again for the information on the Schools budget etc. he offered the Committee at the last meeting. It is important to note that Mr. Pannorfi's information show 'trending' ...valuable tools in financial analysis.



Ms. Grundman noted that Jay McGrail Facilities Liaison from the School Committee as well as Schools Facilities Director Alan Hall were invited to give an overview of the Capital projects binders handed out to the Committee members.

Mr. McGrail gave a history of the plan noting that Mr. Alan Hall put this plan together and presented it to the School Committee at a series of meetings. We are here tonight to be pro-active. We are not looking for any money tonight. A lot of things have become emergencies. Overview of Capital Projects –Sandwich Public Schools Facilities...prioritized. Mr. Hall put all this together as a result of extensive work he has done over many years.

Mr. Hall noted that it was a team effort from the School Department and gave an overview of the five top Capital items the School Dept. has today-

- Waste Water Plant at the Forestdale School (\$196,500)
- Field Light Removal at the High School (\$32,200)
- HVAC Chillers at the High School (\$85,000)
- *Boiler and HVAC Controls / Forestdale School (*MSBA Potential Shared Costs) (\$1,000,000.00)
- *Boiler and HVAC Controls / Oak Ridge School (*MSBA Potential Shared Costs) (\$1,000,000.00)

As well as a number of other Capital Projects.

Mr. Hall noted that these are last Summer/ Fall's numbers.

The MSBA (Mass. School Building Association) has grant opportunities for towns and, obviously, we are getting on the lists for alternative funding. The town would have to come up with some percentage.

There was a \$980,000 Capital project with the pool at the high school that was just renovated.

Mr. Reilly – do you have an idea what the energy savings cost would be by replacing the HVAC systems?

Mr. Hall – not yet...we are still about five years out before a replacement plan

Mr. McGrail – We will also be talking with the Capital Improvement Planning Committee (CIPC) to try to decide how to best package this.

Mr. Dwyer – So, through the MSBA, you have possible help financially. Is there an advantage to getting into the application mode now?

Mr. Hall – the MSBA must know that the town already has the money in place...this is 50/50 process...the town has to come up with 50% of the funding...we are not there yet.

Mr. Dwyer – don't you need some seed money to go out and get the engineering information.

Mr. Hall – yes, hopefully next year's school budget.

Mr. Guerin – there are a number of items on this list that seem to be deferred maintenance. Considering the nearly \$32,000,000 operating budget, what kind of money have you earmarked for this type of thing (i.e. maintenance)?

The School Committee should consider looking at its operating budget and add funding for routine maintenance...how much of an increase can be made to annual maintenance.

Mr. McGrail agrees.

Mr. Guerin – Carpeting, painting, fixing doors etc. should be small items in the \$32m operating budget.

Mr. McGrail agrees.

It was noted that about \$60,000 is currently the maintenance amount if the operating budget. Mr. Guerin suggested that \$60,000 was not reasonable and should be increased dramatically.

Mr. Snyder –sometimes maintenance gets pushed back. It is time now to catch up on maintenance. Forestdale and Oak Ridge Schools are very much alike...you might want to think about putting pricing together to do the maintenance for both at the same time...maybe go out to bid to get a good price.

Mr. McGrail – yes. Mr. McGrail also offered a tour of the buildings.

ITEM #5 TOWN MANAGER'S REPORT

- Projected Revenues and Expenses – FY'17 (GHD Draft 2/25/16) overview. No new information from the State.
- The Administrative team recently had a conversation with Town Counsel and it was recommended that we start a separate line item for the Marina debt to be issued in 2017 (\$200,000); Community Preservation Act (CPA) debt (\$1.85m) for beach debt and Marina Office.

Mr. Parini asked where the Snow & Ice budget is.

Mr. Dunham noted that it was \$250,000 for FY'17 increased to \$400,000.

Mr. Parini – how much does a typical snow storm cost?

Mr. Dunham – will check with DPW Director/Town Engineer Paul Tilton...\$250,000 was appropriate for 2016. We are about \$180,000 in the hole right now.

Annual Town Meeting Warrant Articles & Finance Committee Recommendations-

Article #1 - Report of Town Officials and long Range Plan Overview.

Article #2 – the Budget

Article #3 – FY'17 DPW/Sanitation Division Operating Budget (Enterprise Fund)

***MOTION WAS MADE BY MR. SNYDER TO RECOMMEND APPROVAL OF ARTICLE #3 AS WRITTEN. SECONDED BY MR. WITHAM. VOTE – UNANIMOUS**

Article #4 – FY'17 Golf Department Operating Budget (Enterprise Fund)

***MOTION WAS MADE BY MR. PARINI TO RECOMMEND APPROVAL OF ARTICLE #4 AS PRESENTED. SECONDED BY MR. SNYDER. VOTE – UNANIMOUS**

Article #5 – Revolving Fund Appropriation Limits - It was noted that next year the Marina account will be an Enterprise Fund)

***MOTION WAS MADE BY MR. SNYDER THE RECOMMEND APPROVAL OF ARTICLE #5 AS WRITTEN. SECONDED BY MR. REILLY. VOTE - UNANIMOUS**

Article #6 - FY'17 Capital Budget – The Capital Improvement Planning Committee (CIPC) voted yesterday to support this article as prepared.

***MOTION WAS MADE BY MR. SNYDER TO RECOMMEND APPROVAL OF ARTICLE #6 AS WRITTEN. SECONDED BY MR. PARINI.**

Discussion-

Mr. Guerin - somewhere in this budget we need to use our powers of persuasion to get the Board of Selectmen and School Committee to increase putting basic maintenance spending into the operating budget. The Capital Budgets usually have big ticket items. We have seen more and more routine maintenance items over time moved from the operating budget to Capital items while the Operating budget has become increasing focused on employee compensation. We need to have a discussion on the matter. We should begin to hold other boards and committees accountable for their lack of routine maintenance funding and prioritization.

Mr. Parini agrees with Mr. Guerin. It starts with the Board of Selectmen when they are issuing the guidance. The process is flawed. We have been to Board of Selectmen's meetings and each time the doors get closed. The Board of Selectmen doesn't seriously consider the recommendations from the Finance Committee. Recommendation of a Budget Steering Committee has been denied by the Board of Selectmen. The Board of Selectmen needs to hire a consultant...they don't listen to us and they're not doing it.

Mr. Dwyer inquired about the money for the skate park.

Mr. Dunham noted that there is \$20,000 that can be used for consulting and or may be design plan to re-establish a new skate park in another location in town. Most likely you would have to put another zero on that number to build a new skate park.

Mr. Dwyer inquired about the wording at the bottom of Article #6 relative to money in the Ambulance Fund...'transfer and appropriate the sum of \$150,000 or any other amount from the Ambulance Fund, to be expended under the direction of the Board of Selectmen'....

Mr. Dunham noted that those are the words he is instructed to use. The motion itself will be exact.

Ms. Grundman- the way we build our budget, we don't put deferred maintenance in the department budgets. Is that something legally binding?

Mr. Dunham – The municipal Facilities Dept. is the only department that gets deferred maintenance. We have greatly expanded what we have given this department over the years.

Ms. Grundman – are we legally bound to present the budget this way? We are not spending enough money on capital.

Mr. Dunham – Ted Hamilton’s maintenance budget has \$175,000 plus the \$125,000 we are about to give him for capital.

General discussion on maintenance.

Mr. Guerin and Ms. Grundman feel there has to be a better system.

VOTE – 6 AYES / 2 NAYES (Mr. Guerin and Ms. Grundman)

Article #7 – Transfer to Stabilization Fund

***MOTION WAS MADE BY MR. PARINI TO RECOMMEND APPROVAL OF ARTICLE #7 AS PRESENTED. SECONDED BY MR. REILLY.**

Mr. Snyder noted that he would like to see more money put into stabilization funding

Brief discussion

Mr. Dunham – it should be built up to \$2.5m.

Mr. Snyder – it would be better for the bond rating.

VOTE – 7 AYES / 1 NAY (Mr. Guerin – because it is underfunded)

Article #8 – Sandwich Promotions Fund Appropriation – \$24,447.27

***MOTION WAS MADE BY MR. GUERIN TO RECOMMEND APPROVAL OF ARTICLE #8 AS PRESENTED. SECONDED BY MR. REILLY. VOTE - UNANIMOUS**

Article #9 – Chapter 90 / State Aid to Highways (typically \$780,000 to \$800,000)

***MOTION WAS MADE BY MR. PARINI TO RECOMMEND APPROVAL OF ARTICLE #9 AS PRESENTED. SECONDED BY MR. REILLY. VOTE – UNANIMOUS**

Article #10 – School Dept. Cell Tower Lease Transfer and Appropriation of Funds- the sum of \$34,293.20

NO ACTUAL MOTION MADE – CHECKED THE SCtv RECORDING

Discussion-

Mr. Dwyer noted that this is a terrific idea...does that \$34 thousand offset the budget.

Mr. Dunham – it is added...this supplements the school department budget and is expended under the direction of the School Committee

Mr. Dwyer – it there any requirement for them to let us know how they use the money?

Mr. Dunham – I don’t think there are any reporting requirements.

Ms. Spahr – Yes, that always goes to field maintenance.

Mr. Dwyer – so it is restricted.

Ms. Spahr - yes

VOTE – UNANIMOUS.

Article #11 – Beach Re-nourishment Account Appropriation – to transfer and appropriate the sum of \$52,548.36

***MOTION WAS MADE BY MR. PARINI TO RECOMMEND APPROVAL OF ARTICLE #11 AS PRESENTED. SECONDED BY MR. REILLY. VOTE – UNANIMOUS**

Article #12 – Capital Outlay Expenditure Exclusion: Public Roads and Infrastructure / \$1.3m – The Capital Improvement Planning Committee (CIPC) voted to not support and they would rather go for the \$5.2M

Mr. Reilly, Finance Committee Representative to the CIPC, noted that the CIPC felt that the \$1.3m is not a long term plan...it is just a band aid. We want to fix the entire project.

Mr. Guerin noted that this is a fairly significant amount of road maintenance. He also noted that adding \$300,000 or \$400,000 to the Operating budget to support regular road maintenance would have a substantial impact on road quality. Why are we not appropriating more annually. We should be doing more in the operating budget on funding road maintenance.

Mr. Snyder - \$1.3m over three years or four...or \$5.2 once and then add money for long term maintenance. The \$5.2m was there interest cost.

Mr. Reilly - \$5.2 requires a 2/3rds vote at Town Meeting where \$1.3 only requires a majority vote.

Mr. Parini noted that he would like to see the \$1.3m over several years rather than the \$5.2 all at once.

Mr. Witham – the town does not have the capacity to spend \$5.2m. The capacity is \$1.3m for roads. After 3 or 4 years then add \$300,000 to the maintenance budget. Wondering what the re-action from the town will be. If everything passes it will be a shock to the pocket book. Doesn't doubt that the safety issues are a priority and the roads are a priority. Wondering if we are asking for too much in one year. What is reasonable and what is not reasonable. Bonding has its advantages but doesn't know how to vote on this article...at a loss.

Mr. Lehane – I think we all feel your pain. I would support the one year bonding for the roads. This is a good plan. And on the matter of the public safety building...this is the best money. Somethings this year have to be done. The numbers are well thought out.

Mr. Snyder – feels as Mr. Witham does also. \$123.00 on the home owner's tax bill for this particular article. The DPW Director made a very good presentation.

Mr. Reilly –this maintenance should not be in the budget...it should be a debt exclusion...will be voting 'no' on this article.

Mr. Parini – when this went to the town's people it was approved overwhelmingly.

Mr. Dwyer- equally conflicted as well. Mr. Tilton will take whatever money he can get. This makes sense.

Mr. Snyder – this does not include maintenance.

Mr. Dunham – no.

***MOTION WAS MADE BY MR. PARINI TO RECOMMEND APPROVAL OF ARTICLE #12 AS PRESENTED. SECONDED BY MR. WITHAM. VOTE – 6 AYES / 2 NAYS (Mr. Guerin and Mr. Reilly)**

Article #13- Debt Exclusion Public Safety Buildings

The amount is anticipated to be between \$16m - \$18m / Police Headquarters at the corner of Cotuit and Quaker Meetinghouse Road; Fire Dept. sub-stations at the corner of Quaker Meetinghouse Road and Cotuit and at Rte. 6A...about 24,000 square feet.

***MOTION WAS MADE BY MR. PARINI NOT TO RECOMMEND ARTICLE #13 AS PRESENTED.
-NO SECOND-**

****MOTION WAS MADE BY MR. SNYDER TO RECOMMEND ARTICLE #13 AS PRESENTED.
SECONDED BY MR. REILLY.**

Discussion-

Mr. Dwyer - the personnel article is Article #14?

Mr. Dunham –they both have to pass in order for it to go into effect.

Mr. Reilly noted that he was at the Fire Station recently...the conditions are disgusting. He is behind this article.

Mr. Guerin will be supporting this article

Mr. Parini – I don't know how it is going to work. I don't think we have sufficient information to recommend this article. Both stations are substandard. I don't think it has been sold right. It has been forced down our throats.

Mr. Guerin – The combined proposal has been in public discussion and vetted by boards and committees and while the size and scope of the buildings has changed it has been all publically available. Numerous people work on this and there have been outreach events. Mr. Guerin in prepared to act on the motion tonight.

Mr. Snyder echoed Mr. Guerin's words. All the plans are out there. The Police and Fire Chiefs are happy with this.

Mr. Dwyer- the \$16m - \$18m range...two years to complete. Does that range include everything?

Mr. Dunham – yes, it will be a hard number. The motion will be that specific.

Mr. Witham noted that he is a little concerned that we don't have better numbers at this time and, is there a clear time frame? Is looking to support this. Would like to know when we go to contract will it take two years...in the contract are you able to tell us if there will be a completion date with penalties per day. Is this standard for the town.

Mr. Dunham – yes, there are performance standards.

Mr. Reilly – how soon will we know?

Mr. Dunham – there is a Public Safety Building Committee meeting Friday morning and they will be discussing the bonding.

Mr. Dwyer – the town is going to close two facilities (the current headquarters down town on Rte. 6A and the Forestdale Fire Station)...what is the fair market value to offset.

Mr. Dunham noted that Assessing Director Ed Childs looked into both projects. Forestdale may be easier to sell...Rte. 6A may be harder because of the high water marks etc.

Mr. Lehane – Referencing the projects and funding...we are talking some long term impact...but these things hit at different times. Not as dire as it may sound...for the first or second or third years...this should be considered.

Ms. Grundman – excellent point...it should be raised at Town Meeting. Supports this article very much.

Mr. Dwyer – whether we like the price tag or design, or not, men and women working and living in sub-standard conditions...this will save lives.

Mr. Parini – The Forestdale Station will remain vacant?

Mr. Dunham – We will try to sell. New owners will probably take it down and try to build something on it.

Mr. Dwyer – the land is what is worth something.

VOTE – 7 AYES / 1 NAY (Mr. Parini)

Article #14 – Override Hiring of (8) EMS/Firefighters

Mr. Witham had a question on the timing of the building and personnel.

Mr. Dunham explained that it takes about a year for the training etc. to get the personnel on board.

Mr. Witham – Can we require that they go to the Fire Academy etc. first before being hired?

Mr. Dunham – you could but I don't know how many applicants we would get.

Mr. Witham is not in favor of this article.

Mr. Dunham – we cannot open the East Sandwich Fire Station without the personnel.

***MOTION WAS MADE BY MR. GUERIN TO RECOMMEND APPROVAL OF ARTICLE #14 AS PRESENTED. SECONDED BY MR. SNYDER.**

Discussion-

Mr. Guerin noted that he is not in favor of this article but made the motion for discussion purposes and explained that this staffing funding should be sourced from the existing operating budget...and that he is opposed to overrides as a method of funding these hires.

Mr. Dunham – there was some talk by the Board of Selectmen to delay the vote on Article #14 until the Fall to see if Article #13 went through but then it was decided that this would be confusing.

Mr. Snyder – don't do an override for salaries. It will all have to be added to the budget at a later year. Thinks it is wrong to do an override to bring employees into the town.

Mr. Parini – not in favor...for the same reason as his vote on Article #13...they are not the right way to go.

Mr. Reilly – Will there be an influx of cash from the power plant in the near future?

Mr. Dunham – they have to have it on line and running...could take a while...three or four years if they go forward with re-powering.

Mr. Reilly – we will find it somewhere...salaries at the schools will be going down.

Mr. Dwyer –worried about hiring personnel with an override.

Mr. Dunham – some towns do it all the time...it is all over the place.

Ms. Grundman – in favor of this from the planning perspective. There is a critical need to open the East Sandwich Fire Station...supporting this.

Mr. Dwyer – Article #13 is separate from Article #14.

Mr. Dunham – yes.

Mr. Reilly – overrides are permanent...doesn't see why we need to do this now.

VOTE – 7 NAYS / 1 AYE (Ms. Grundman) - MOTION FAILED

Article #15 – CPA - Administrative Costs and 10% Allocations

Mr. Guerin asked for an explanation of this.

Mr. Dunham noted that the funding is allocated for administrative stipend and for some small appraisals etc. Most years more than half stays in the account.

***MOTION WAS MADE BY MR. GUERIN TO RECOMMEND APPROVAL OF ARTICLE #15 AS PRESENTED. SECONDED BY MR. SNYDER. VOTE – UNANIMOUS**

Article #16 – CPA – Lower Shawme Pond Dam; Grist Mill & Related Work (approximately \$1.2m)

Mr. Parini asked if there was any discussion on this.

Mr. Dunham – The Board of Selectmen have received and discussed a number of reports on these projects at their meetings. It has to do with the Herring Run, foundation work at the Grist Mill and other work at the Dam which is the highest part of the cost.

NO ACTUAL MOTION MADE – CHECKED SCTV RECORDING

VOTE – 7 AYES / 1 NAY (Mr. Dwyer)

Article #17 – CPA Clark-Haddad Memorial Building Restoration - \$1,105,000

General Discussion-

Mr. Parini – this is a lot of money to spend on this building for open meeting space.

Mr. Snyder – Renovations for open meeting space only?

Mr. Dunham – In part, but the Board of Selectmen feels it should be restored.

***MOTION WAS MADE BY MR. PARINI TO NOT RECOMMEND ARTICLE #17 AS PRESENTED. SECONDED BY MR. GUERIN**

Mr. Guerin – was part of the school committee that voted to surplus this building. The School Committee, recommended the property be declared surplus property, further the school committee had hoped that the disposal of the building and subsequent sale proceeds would be used to help the upkeep and maintenance of other properties in town. Town Meeting later voted to keep the property. We are now seeking to commit more than \$1m to refurbish property. We don't have any information on what the ongoing operating costs would be or the point or purpose in retaining the building as a town property. We will need people to operate and maintain the building– Opposed to this article

Mr. Reilly – seconded.

Ms. Grundman – one of the functions will also be cultural activities...CPA funds can be used for historic preservation. This investment is consistent with the Long Range Plan and evolving culture programs etc. It will be put to good use. It will not be used for free for cultural activities. I will support this as a cultural asset.

Mr. Dwyer – As a tax payer I am having a hard time...the CPA is being managed in this town. We don't have a needs analysis. There has got to be a better way to use this money. I will vote against this.

VOTE – 6 AYES (TO NOT RECOMMEND)/1 NAY (Ms. Grundman) Mr. Snyder – abstaining

Article #18 – CPA Funding – Cedarville Cemetery - \$70,000

***MOTION WAS MADE BY MR. SNYDER TO RECOMMEND APPROVAL OF ARTICLE #18 AS PRESENTED. SECONDED BY MR. REILLY. VOTE – 7 AYES / 1 NAY (Mr. Dwyer)**

Article #19 – CPA – Thornton Burgess Society Green Brian Jam Kitchen - \$20,000

Mr. Parini – what type of organization is this?

Mr. Dunham – private...non-profit.

Ms. Grundman – it is a 501C3

***MOTION WAS MADE BY MR. SNYDER TO RECOMMEND APPROVAL OF ARTICLE #19 AS PRESENTED. SECONDED BY MR. REILLY.**

Discussion-

Mr. Guerin will oppose because he thinks using tax money to benefit quasi-public, semi-private and private organizations just demonstrates how much money is sloshing around in this pot looking to be spent. CPA funds could be turned back to the people paying those taxes. But, because we keep spending and bonding projects there has been little discussion of eliminating the voluntary tax.

Mr. Snyder – agrees with the previous speaker but we have an elected board that decides on where this gets spent. One of the biggest historic resources in town is the Thornton Burgess. People come here to go to the Thornton Burgess and take lessons. This is something we can do to help them. It is a good investment. The CPC recommended it.

Mr. Parini – Has Thornton Burgess requested money before?

Mr. Dunham – not sure if they have received CPA money.

Ms. Grundman – no they have not. There is an historic piece that is being refurbished. This is a 50/50 match.

Mr. Lehane noted that he will be abstaining...it will be to his benefit for this to go through.

VOTE - 4 AYES / 3 NAYS (Mr. Guerin, Mr. Parini and Mr. Dwyer) Mr. Lehane abstaining

Articles 20 – 24 are bylaw and easement changes...non-financial

Article #25 – Transferring Care and Custody of the Henry T. Wing School to the Board of Selectmen- The Capital Improvement Planning Committee (CIPC) decided not to take a position at their meeting yesterday.

Mr. Witham – what about the School Dept...they seemed to be saying they may want to stay another year.

Ms. Grundman - next fiscal year then they can decide about RFP's etc.

Mr. Parini – there is no amount attached to it because we don't have the number...not feeling comfortable with this.

ITEM #6
OLD BUSINESS

Fin Com Report to Town Meeting and Recommendations tabled to next week.

ITEM #7
NEW BUSINESS

- Meeting next week, April 5
- Mr. Dave Mason will be coming to the April 12th meeting to give to talk about the Water Quality Resource Committee Plan.
- Ms. Grundman added that if anyone can attend the Board of Selectmen's meeting on April 7th the Water Quality Resource Management Plan will be presented.

CLOSING REMARKS

Mr. Snyder thanked Mr. Guerin for his work on the FinCom report which will be reviewed and discussed at next meeting.

ITEM #9
ADJOURNMENT

**9:15 p.m. *MOTION TO ADJOURN WAS MADE BY MR. SNYDER. SECONDED BY MR. PARINI.
VOTE – UNANIMOUS.**

Respectfully Submitted,



Diane M. Hanelt, Secretary

Approved: 4/5/16

Supporting Documents:

- Capital Projects Sandwich public Schools Facilities
- Projected Revenues and Expenses – FY'17 (Selectmen Recommendation Voted 2/25/16)
- Draft Warrant
- Capital Outlay Expenditure Exclusion – Public Roads & Infrastructure
- Debt Exclusion for Public Safety Facilities
- Articles 12 – 14 – Estimated Tax Impacts of Ballot Questions
- Fiscal 2017 Budget – Observations and Recommendations of the Finance Committee (Draft by Bob Guerin – FOR DISCUSSION PURPOSES – NOT FINAL