

TOWN OF SANDWICH

THE OLDEST TOWN ON CAPE COD

130 MAIN STREET
SANDWICH, MA 02563

TEL: 508-888-4910 AND 508-888-5144

FAX: 508-833-8045

E-MAIL: selectmen@townofsandwich.net

E-MAIL: townhall@townofsandwich.net



BOARD OF
SELECTMEN

TOWN
MANAGER

BOARD OF SELECTMEN AGENDA March 10, 2016 – 7:00 P.M. Sandwich Town Hall – 130 Main Street

1. Convene Open Session Meeting in Auditorium
2. Pledge of Allegiance
3. Review & Approval of Minutes – 01/03/2016
4. Public Forum (15 Minutes)
5. Town Manager Report
6. Correspondence / Statements / Announcements / Future Items / Follow-up (10 Minutes)
7. Staff Meeting (30 Minutes)
 - Appointment of Russel Lovell as *Town Historian Emeritus*
 - 7:30 P.M Transfer of the Annual Wine and Malt Common Victualler License of CC Lopes, LLC, d/b/a/ Surf's Up Pizza and Seafood, Ronald Lopes, Manager to Surf's Up Pizza of Cape Cod, Inc. d/b/a/ Surf's Up Pizza and Seafood, Luzia Reardon, Manager
 - FY'17 County Budget, Etc. – James Killion, Sandwich Assembly Delegate
 - Bikeway & Pedestrian Committee Update – Woody Mitchell
8. Old Business (30 Minutes)
 - FY'17 Budget Update
 - Ch. 70 Policy & Options
 - Draft List of Annual Town Meeting Warrant Articles – 05/02/2016
 - Other Matters Not Reasonably Anticipated by the Chairman
9. New Business (15 Minutes)
 - FY'17 Long Range Plan – Warrant Addition
 - Other Matters Not Reasonably Anticipated by the Chairman
10. Public Forum (15 Minutes)
11. Closing Remarks
12. Adjournment

NEXT MEETING: Thursday, March 17, 2016, 7:00 P.M., Town Hall

Dillon Lopez

TOWN CLERK
TOWN OF SANDWICH

MAR 07 2016

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RECEIVED & RECORDED

**SANDWICH BOARD OF SELECTMEN
PUBLIC HEARING**

In accordance with M.G.L. Ch. 138, the Sandwich Board of Selectmen will hold a public hearing on Thursday, March 10, 2016 at 7:30 p.m. in the Sandwich Town Hall, 130 Main Street, Sandwich, MA to consider the transfer of the Annual Wine and Malt Common Victualler License of CC Lopes, LLC, d/b/a Surf's Up Pizza and Seafood, Ronald Lopes, Manager to Surf's Up Pizza of Cape Cod, Inc. d/b/a Surf's Up Pizza and Seafood, Luzia Reardon, Manager, 289 Cotuit Road, Sandwich. Licensed premises: One story building, first floor to be licensed, 2 rooms, 4 entrances, 4 exits. Total Sq. ft. 4600, seating capacity 98. Outside patio to be licensed with seating capacity of 26. Anyone wishing to be heard on the subject will be afforded an opportunity at that time.

Frank Pannorfi, Chairman
Board of Selectmen



Commonwealth of Massachusetts
Alcoholic Beverages Control Commission
239 Causeway Street, First Floor
Boston, MA 02114

PETITION FOR TRANSFER OF OWNERSHIP, TRANSFER OF STOCK, NEW OFFICER(S),
DIRECTOR(S), STOCKHOLDER(S) AND LLC MANAGER(S)

107400039

ABCC License Number

SANDWICH

City/Town

The licensee A. CC LOPES LLC and the proposed transferee B. SURFS UP PIZZA OF respectfully petition the Licensing Authorities to approve the following transfer of ownership. Any Corporation, LLC or Association, CAPE Partnership, Individual, Sole Proprietor Listed in box (A.) must submit a certificate of good standing from the Massachusetts Department of Revenue (DOR). INC.

Is the PRESENT licensee a Corporation/LLC listed in box (A.), duly registered under the laws of the Commonwealth of Massachusetts?

Yes No If YES, please list the officers, directors and stockholders, their residences, and shares owned by each.

Name	Title	Address	Stock or % Owned
RONALD ALAN LOPES	MANAGER	289 COTUIT ROAD SANDWICH, MA	100%

Is the PROPOSED transferee a Corporation/LLC listed in box (B.), duly registered under the laws of the Commonwealth of Massachusetts?

Yes No

TO: (Place an * before the name of each DIRECTOR/LLC Manager.)

Name	Title	Address	Stock or % Owned
LUZIA REARDON	PRESIDENT	289 COTUIT ROAD SANDWICH, MA 02563	100%
LUZIA REARDON	TREASURER		100%
LUZIA REARDON	SECRETARY	289 COTUIT ROAD SANDWICH, MA 02563	100%
* LUZIA REARDON	DIRECTOR		100%

The above named proposed transferee hereby joins in this petition for transfer of said license.

SIGNATURE OF LAST-APPROVED LICENSEE:

(If a Corporation/LLC, by its authorized representative)

Date Signed 11/30/15

SIGNATURE OF PROPOSED TRANSFEREE:

APPLICATION FOR RETAIL ALCOHOLIC BEVERAGE LICENSE

City/Town

Sandwich

1. LICENSEE INFORMATION:

A. Legal Name/Entity of Applicant:(Corporation, LLC or Individual) Surf's Up Pizza of Cape Cod Inc.

B. Business Name (if different) : Surf's Up Pizza and Seafood

C. Manager of Record: Luzia Reardon

D. ABCC License Number (for existing licenses only) : 107400039

E. Address of Licensed Premises: 289 Cotuit Road

City/Town: Sandwich

State: MA

Zip: 02537

F. Business Phone: (508) 888-5944

G. Cell Phone:

H. Email:

I. Website: www.surfsupcapecod.com/

J. Mailing address (if different from E.):

City/Town:

State:

Zip:

2. TRANSACTION:

- New License New Officer/Director Transfer of Stock Issuance of Stock Pledge of Stock
 Transfer of License New Stockholder Management/Operating Agreement Pledge of License

The following transactions must be processed as new licenses:

- Seasonal to Annual (6) Day to (7)-Day License Wine & Malt to All Alcohol

IMPORTANT ATTACHMENTS (1): The applicant must attach a vote of the entity authorizing all requested transactions, including the appointment of a Manager of Record or principal representative.

3. TYPE OF LICENSE:

- \$12 Restaurant \$12 Hotel \$12 Club \$12 Veterans Club \$12 Continuing Care Retirement Community
 \$12 General On-Premises \$12 Tavern (No Sundays) \$15 Package Store

4. LICENSE CATEGORY:

- All Alcoholic Beverages Wines & Malt Beverages Wines Malt
 Wine & Malt Beverages with Cordials/Liqueurs Permit

5. LICENSE CLASS:

- Annual Seasonal

CERTIFICATE OF CORPORATE VOTE

SURF'S UP PIZZA OF CAPE COD, INC.

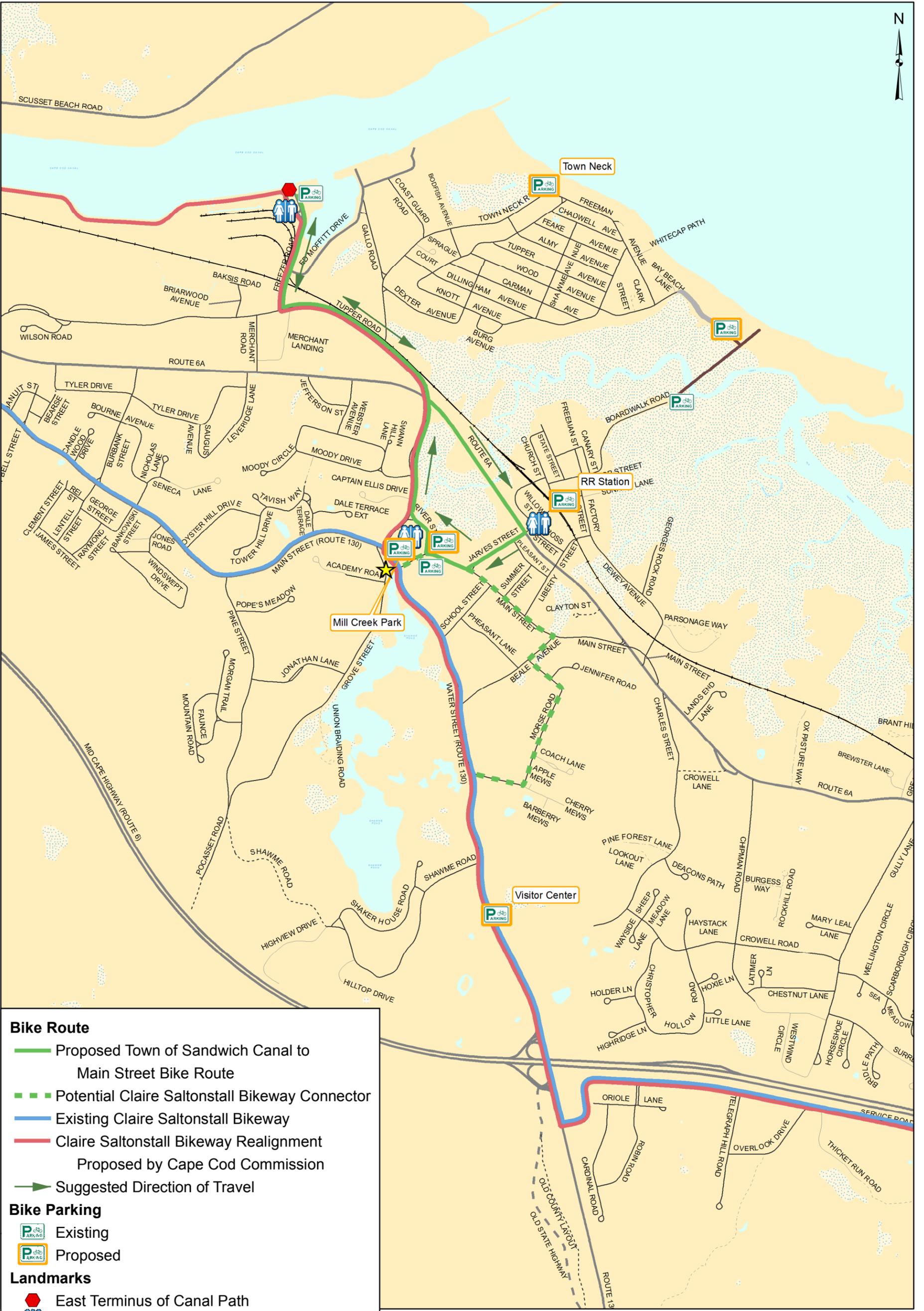
This is to certify that at a special meeting of the Board of Directors of SURF'S UP PIZZA OF CAPE COD, INC., held at the offices of the Corporation located at 289 Cotuit Road, Sandwich, Massachusetts, County of Barnstable on November 25, 2015, 2015, at 9:00 A.M., all the Directors being present and voting, it was unanimously

1. VOTED: To Authorize President Luzia Reardon to make application with the Town of Sandwich, Massachusetts and the State of Massachusetts for the purposes of obtaining a Liquor License for the Surf's Up Pizza of Cape Cod, and to do every other thing necessary in the procurement of said license.

A TRUE COPY

ATTEST: _____

Luzia Reardon
Secretary



- Bike Route**
- Proposed Town of Sandwich Canal to Main Street Bike Route
 - - - Potential Claire Saltonstall Bikeway Connector
 - Existing Claire Saltonstall Bikeway
 - Claire Saltonstall Bikeway Realignment Proposed by Cape Cod Commission
 - ➔ Suggested Direction of Travel
- Bike Parking**
- Existing
 - Proposed
- Landmarks**
- East Terminus of Canal Path
 - Restrooms
 - Town Hall
 - Railroad
 - Boardwalk
 - Parking Lot
 - Wetland Area



Bike & Pedestrian Planning Map
Canal-to-Main Street Connection & Proposed Bike Parking Locations
 January 20, 2016



PROJECTED REVENUES AND EXPENSES - FY'17

REVENUES

<u>FY'17 Tax Levy:</u>		
FY'16 Levy Limit	54,242,318	
2.5% Increase	1,356,058	
Est. New Growth	550,000	
Excess Levy Reserve Est.	0	
Overrides / Exclusions	0	
County Assess. Outside 2.5: CCC	166,918	
Debt Outside 2.5 (- Non-Levy & SBA)	918,091	57,233,385
<u>Other Revenue:</u>		
Land Bank / CPA Debt	1,326,638	
Marina Debt	200,000	
Mass. School Building Authority Funds	1,279,534	
State Aid: Discretionary (-5.00%)	1,902,081	
State Ch. 70 Aid: School (0.00%)	6,740,018	
Est. Local Receipts	4,650,000	
Surplus Revenue / Free Cash	1,763,451	
Overlay Release	100,000	
Transfer from Stabilization Fund	0	<u>17,961,722</u>

Total Estimated Revenues

75,195,107

EXPENSES

<u>ReCap Sheet Items:</u>		
State Assess: Tuition Assess (10.00%)	3,592,317	
State Assess: All Other (3.00%+CCRTA)	587,985	
Abatements / Overlay	400,000	
FY'16 Snow & Ice Deficit	0	4,580,302
<u>Town Meeting Items:</u>		
Group Health Insur.+ Mitig. Plan (5.66%)	9,800,000	
County Retirement Assess. (6.60%)	3,355,082	
Property & Liability Insurance (2.50%)	861,000	
Medicare (6.00%)	636,000	
Unemployment Account	100,000	
OPEB Trust Fund	100,000	
Debt: Long Term	4,170,074	
Debt: Short Term	50,000	
Reserve Fund	500,000	
Capital Budget - Net	686,403	
Transfer to Stabilization Fund	100,000	20,358,559

Operating Budgets:

School Budget: Local (3.00%) 24,977,500

Ch. 70 (0.00%) 6,740,018

UCCRVTS Budget (6.62%) 2,184,779

General Gov't. Budget (6.05%) 16,274,032

Total Estimated Expenses

75,115,190

ESTIMATED FY'17 BUDGET BALANCE

79,917

<u>Stabilization Fund Balance:</u>	
Actual Balance on 11/30/15:	1,226,393
Proposed Transfer From/To Stabilization Fund:	100,000
Projected Post-ATM Balance:	<u>1,326,393</u>

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BOARD OF
SELECTMEN

TOWN
ADMINISTRATOR

September 21, 2006

Dana Barrette, Chairman
Sandwich School Committee

Hank Sennott, Chairman
Sandwich Finance Committee

Re: Standard Operating Procedure for School Department Annual Budgeting Process

Dear Honorable Chairmen:

There has been an extended debate regarding how the Fiscal Year 2007 budget was developed—in particular how the School Department appropriation was calculated. We acknowledge that there is some confusion related to this issue and this letter lays out how we plan to conduct the fiscal year 2008 and future years' budgeting exercises. In no way does this standard operating procedure impinge upon the Finance Committee's right to develop its own budget, as allowed by the Town Charter, nor does it intend to limit the deliberations of any committee/board while developing a budget.

Beginning with the Fiscal Year 2006 budget, the Town was instructed by the Department of Revenue (DOR) to abandon a practice long used to provide town meeting voters with "20-20 hindsight" when appropriating increases in Chapter 70 funding. That practice included holding a Special Town Meeting within the May Annual Town Meeting to appropriate any additional Chapter 70 funds received in the current fiscal year. This procedure was deemed inadvisable and the Town was required to begin forecasting its entire School Department budget prior to setting the tax rate in December of each fiscal year.

We support continuing this "20-20 hindsight" concept while complying with the requirements of the DOR by scheduling a late summer or early fall Town Meeting each year, after the release of the State's "Cherry Sheet," to appropriate any increases in Chapter 70 funding. The Special Town Meeting warrant may include additional appropriation articles and other articles as necessary to conduct the Town's business.

What this means to the annual budget development exercise is:

- 1) The planned increase of the local contribution to the School Department's operating budget will be consistent with the town's long range plan as updated each year by the Board of Selectmen.
- 2) No increase in appropriations will be assumed relative to the prior year's Chapter 70 funding. That is, the normal procedure will be to level fund anticipated Chapter 70 revenues as well as the appropriation of those funds.

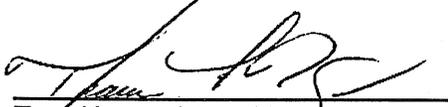
Specifically for the Fiscal Year 2008 budget, the local contribution to the School Department's operating budget will be \$22,085,287, which is a 4% increase over the Fiscal Year 2007 budgeted local contribution of \$21,235,853. The Fiscal Year 2007 budgeted local contribution was, in turn, a 4% increase over the Fiscal Year 2006 actual local contribution of \$20,419,089 which, combined with the \$5,651,356 of Chapter 70 funds received, equals the School's FY2006 operating budget of \$26,070,445.

We hope this clarifies the process we will conduct for developing our Fiscal Year 2008 budgets and provides guidance consistent with the Town's Long Range Plan that will help the School Committee plan for its FY2008 expenditures.

Sincerely,



Randy Hunt, Chairman



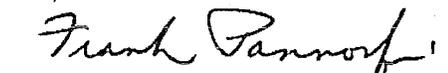
Tom Keyes, Vice Chairman



Doug Dexter, Selectman



Adam Chaprales, Selectman



Frank Pannorfi, Selectman

**BOARD OF SELECTMEN POLICY OPTIONS
SCHOOL BUDGETING PROCESS – CH. 70 FUNDING**

January 28, 2016

1. Retain current policy as is.
2. Amend current policy requiring Board of Selectmen to convene Special Town Meeting any time “final” State Ch. 70 funding amount is higher or lower than estimate used in annual budget process.
3. Amend current policy and only require Board of Selectmen to convene Special Town Meeting if the “final” State Ch. 70 funding amount is higher or lower by a threshold (% or \$) determined by the Selectmen.
4. Amend current policy and live with whatever is voted at the Annual Town Meeting, unless a potential decrease is so great a Special Town Meeting is needed to stay within our tax levy limit.
5. Eliminate policy altogether and consider Ch. 70 annually on a case-by-case basis.

Most Important Principle to Retain Even if Policy Eliminated: Never plan or assume anything more than level-funding in the annual budget preparation and projection process. It’s too presumptuous to include any increases until the State provides better budget information in the spring of each year. The worst thing municipalities can do financially is to over-estimate projected receipts.

INDEX OF WARRANT ARTICLES

May 2, 2016 Annual Town Meeting

1. Report of Town Officials & Long Range Plan Overview (p. ____)
2. FY'17 Budget (p. ____)
3. FY'17 DPW – Sanitation Division Operating Budget (p. ____)
4. FY'17 Golf Department Operating Budget (p. ____)
5. FY'17 Revolving Fund Appropriation Limits (p. ____)
6. FY'17 Capital Budget (p. ____)
7. Debt Exclusion: Public Safety Buildings (p. ____)
8. Override: (8) EMS/Firefighters (p. ____)
9. Debt Exclusion or Capital Outlay Expenditure Exclusion: Public Roads & Infrastructure (p. ____)
10. School Department Cell Tower Lease Transfer and Appropriation of Funds (p. ____)
11. Transfer to Stabilization Fund (p. ____)
12. Sandwich Promotions Fund Appropriation (p. ____)
13. Ch. 90 State Aid to Highways Program (p. ____)
14. Beach Renourishment Account Appropriation (p. ____)
15. CPA Fund Expenditure – Administrative Costs & 10% Allocations (p. ____)
16. CPA Project: Lower Shawme Pond Dam, Grist Mill, & Related Work (p. ____)
17. CPA Project: Clark-Haddad Building Restoration (p. ____)
18. CPA Project: Thornton Burgess Society Jam Kitchen Restoration (p. ____)
19. CPA Project: Cedarville Cemetery Improvements (p. ____)
20. CPA Project: Sandwich High School Athletic Field Parking Lot Improvements (p. ____)
21. CPA Project: _____ (p. ____)
22. Public Road Taking: Aviator's Lane
23. Authorize Selectmen to Grant Easement: Baksis Road to NRG Canal (p. ____)
24. Transfer Care Custody & Control of Henry T. Wing School to Board of Selectmen (p. ____)
25. Town Bylaws: Section _____ – Dune Protection Bylaw (p. ____)
26. Town Bylaws: Section _____ – Animal Control Bylaw (p. ____)
27. Town Bylaws: Section _____ – Public Consumption or Use of Marijuana (p. ____)
28. Town Bylaws: Section _____ – Synthetic Drugs (p. ____)
29. Elect Officers & Ballot Questions (p. ____)

NOTE: Petition articles have been printed as submitted and may contain typographic and other errors.

ARTICLE 1 – BOARD OF SELECTMEN – 2015 LONG RANGE PLAN

MISSION STATEMENT

The government of the Town of Sandwich will provide the public with the highest, most efficient and effective level of service with the resources available in a manner that exemplifies honesty, integrity and a commitment to public service while honoring our rich history, protecting our environment and responsibly planning for our future.

SUMMARY OF LONG RANGE PLAN

The purpose of the Long Range Plan (LRP) is to annually project the future needs of the Town and identify the primary issues and projects on which the Town will focus, and to report this to Town Meeting (Section 4.2.5(i) of Town Charter). The vision that forms the basis for the LRP is articulated in detail in the Local Comprehensive Plan (LCP) approved by Town Meeting in May 2009. The document below is long range in the sense that it takes us further than just one budget cycle. It is meant to define the next few steps of the journey to the vision set forth in the LCP and the other planning documents identified in the Attachments below. The Board of Selectmen and Town Meeting have already initiated many of these efforts, with progress continuing to be made on many fronts. Several of the items found in the Action Plan will also be voted on at the May 4, 2015 Annual Town Meeting and are addressed in the recommended FY'16 budget.

INTRODUCTION

Guiding principles followed in developing the LRP include:

- Adequate staffing takes precedence over new buildings
- Realistic limitations of a large population & small tax base need to be considered
- Proposition 2.5 funding limitations need to guide wage / compensation packages
- Funding sources & tax impacts of proposed actions will be identified during the planning phase

ACTION PLAN

(* = proposed action item leader)

1. Improved Delivery of Existing Services

a. Complete consolidation & unification of financial systems with School & Town –School Director of Finance & Business Operations*, Information Technology Director*, Finance Director*, Town Treasurer / Collector, Director of Assessing, School Information Technology Staff

i. Assessing Department implements new software program – July 2015

b. Outline & prioritize General Government staffing & reorganization implementation plan – 2015 & Beyond – Board of Selectmen & Town Manager*

i. Continue to assess effectiveness of delivery of services when vacancies occur & make appropriate organizational changes when prudent

ii. Prioritize positions not requiring override or substantial reallocation of funds to implement

iii. Prioritize positions requiring override or substantial reallocation of funds to implement

iv. Present & fund reorganization plan to address organizational chart deficiencies

v. Identify & fund chronically underfunded operating budget accounts to more closely match expenses

c. Continued review of Pay-As-You-Throw Program – 2015& Beyond – Director of Public Works*

i. Eliminate tax subsidized operation to a full fee for service operations and recommend fees changes, when appropriate – May 2015 & Beyond

ii. Work with Upper Cape towns to set actual closing date and any future use of Upper Cape Regional Transfer Station on Joint Base Cape Cod – 2015 & Beyond

d. Continue progress on recreational facilities & Sandwich Hollows Recreation Master Plan – 2015 & Beyond – Town Manager's Office*, Recreation Director, Golf Director

e. Continue prioritization of Tax Title Redemption & Foreclosure Process – Board of Selectmen, Town Treasurer/Collector*

f. Continue Substance Abuse Prevention Committee efforts & focus on regional grant request to federal Drug Free Community program – 2015 – Substance Abuse Prevention Committee*, Barnstable County, Board of Selectmen, School Committee, Public Health Nurse

- g. Continue to support the implementation of STEM Program – 2015 & Beyond – School Committee*, Superintendent of Schools
- h. Implement relevant recommendations from Beach Management Plan – 2015 & Beyond – Recreation Director*, Natural Resources Director, Director of Public Works, Public Facilities Director
 - i. Appropriate funding for recommended capital improvements – May 2015 & Beyond
 - ii. Initiate maintenance plan for beach parking lots & cleanliness of beach areas with implementation contingent upon proper funding – 2015 & Beyond

2. Capital Asset Management

- a. Refocus public safety planning efforts – 2015 – Board of Selectmen*, Public Safety Planning Group, Consultants
 - i. Conduct public process on chosen alternative(s) - including website outreach, public feedback, public outreach & listening meetings, etc. – 2015
 - ii. Present public safety building infrastructure & personnel plan supported by Board of Selectmen to future Town Meeting(s) – Fall 2015
 - iii. Successfully implement public safety civilian dispatch locally – FY'16
 - iv. Continue to participate in ongoing discussion about regional efforts for joint 911 dispatch services for Barnstable County – 2015 & Beyond – Board of Selectmen, Town Manager, Chief of Police, Fire Chief
- b. Public roads and public infrastructure improvements – 2015 & Beyond – Board of Selectmen, Director of Public Works
 - i. Determine recommended capital funding alternative(s) & present to Town Meeting & voters – 2015 & Beyond
 - ii. Lobby Governor & State House for additional Ch. 90 appropriations & more timely release of approved Ch. 90 funds – 2015 & Beyond
 - iii. Provide sufficient additional funding to DPW Budget to maintain roads & infrastructure at higher standard
 - iv. Implement private road taking process for action at 2015 & future Annual Town Meetings
- c. Evaluate the developing School District Master Plan & adopt School Committee recommendation(s) – 2015 & Beyond – School Committee*

- i. Assist School Committee in implementing recommended actions from School District Master Plan – May 2015 & Beyond – School Committee, Board of Selectmen
 - ii. Support the decommissioning of the Henry T. Wing School for school purposes; School Department continued oversight of Wing School until any municipal services are relocated to the Wing School
 - iii. Continue professional re-lifing analysis of the Henry T. Wing School with associated public outreach & input– 2015 & Beyond – Board of Selectmen, Capital Improvement Planning Committee, Consultants
 - iv. Present recommended decision & associated funding to future Town Meeting – 2015 & Beyond
- d. Follow-up on Long Range Capital Plan (LRCP) & recommendations presented to Board of Selectmen – 2015 & Beyond – Board of Selectmen*, School Committee, Finance Committee, Capital Improvement Planning Committee
- i. Consider warrant article(s) to fund relevant portions of the LRCP – 2015 & Beyond
 - iv. Review LRCP for future changes and updates – 2015 & Beyond – Town Manager*, CIPC
- e. Revisit future of Clark-Haddad Building & Deacon Eldred House with Consultant report & input to determine course of action for these properties – Board of Selectmen, Capital Improvement Planning Committee, Community Preservation Committee, Consultants – 2015 & Beyond
- i. Seek appropriate funding when recommended course(s) of action determined – 2015 & Beyond

3. Economic Development (Commercial Tax Base Growth & Job Creation)

- a. Continue to achieve Comprehensive Water Resources Management Plan (CWRMP) milestones – per wastewater consultant's schedule – 2015 & Beyond – Health Director*, Water Quality Advisory Committee, Wastewater Consultant
- i. Proceed with recommendations of Interim Solutions plan and implement appropriate action items, where possible – 2015 & Beyond
 - ii. Actively participate in Barnstable County Section 208 planning efforts & implement watershed recommendations where possible, while representing the interests of the Town of Sandwich
 - iii. Educate public on Federal and State Section 208 requirements and consequences of inaction – 2015 & Beyond

- iv. Work with relevant private developers in meeting local CWRMP goals & regional Section 208 requirements
- b. Continue to assist successful South Sandwich Village Center (SSVC) developer in permitting efforts & any potential zoning changes – 2015 & Beyond
- c. Continue to foster positive working relations with NRG ownership of Canal Station power plant and assist NRG with any potential development / redevelopment and related infrastructure efforts – May 2015 & Beyond – Town Manager*, Director of Assessing, Town Planner, Town Meeting
- d. Continue to focus on economic development efforts – 2015 & Beyond – Board of Selectmen, Town Manager’s Office, Planning & Economic Development Director*, Director of Assessing, Sandwich Economic Initiative Corporation
 - i. Continue on-going RESET efforts with Cape Cod Commission (CCC) – 2015 & Beyond – Town Manger’s Office, Appropriate Town Staff
 - 1. Town land in SSVC – RFP
 - 2. Private land in SSVC – CCC permitting efforts
 - 3. Sandwich Industrial Park – Ch. H relevance, thresholds & locations
 - 4. South Shore YMCA Property – open space & wastewater credits
 - ii. Continue MassDevelopment master planning effort for Town Marina and adjoining property– 2015 & Beyond
- e. Implement appropriate Town staffing to further assist economic development efforts & review success of staffing to implement economic development goals; adjust as deemed appropriate – 2015 & Beyond
- f. Continue to explore infrastructure improvement efforts for enhanced economic development, considering all of the legal options available on a local, regional, state, and federal basis – 2015 & Beyond

4. Preserve and Protect Historic Character and Natural Resources

- a. Continue extensive efforts to address beach erosion issues & lobby county, state, federal officials accordingly – 2015 & Beyond – Board of Selectmen, Town Manager, Natural Resources Director*, Woods Hole Group
 - i. Continue active participation with Army Corps of Engineers on Section 111 & Section 204 studies, various permitting & funding efforts – 2015 & Beyond
 - ii. Lobby state & federal officials for access to future sources of sand & proceed with Coastal Zone Management grant to permit nearshore sediment borrow source for future renourishment efforts – 2015 & Beyond

iii. Work with federal and state delegation to secure funding for completion of Beach Renourishment Project, including funding of Hurricane Sandy & Tropical Storm Nemo FEMA requests, release of State Environmental Bond Bill funds, and coastal resiliency grant efforts – 2015 & Beyond

iv. Work with federal and state delegation to secure funding for future completion of Old Harbor Inlet Stabilization Project – 2015 & Beyond

b. Warrant articles for Community Preservation Committee recommendations with Selectmen pre-authorization prior to submission of Town-related & owned requests, particularly with limited funding available – 2015 & Beyond – Board of Selectmen*, Community Preservation Committee

c. Meet with Sandwich Housing Authority to discuss progress on George Fernandes Way expansion project & ways to address Sandwich Affordable Housing Plan; continue joint efforts with Habitat for Humanity to construct home(s) in Sandwich, – Summer 2015 & Beyond – Board of Selectmen, Sandwich Housing Authority*

d. Continue to review open space purchase priority list, particularly if large, desirable parcels become available – 2015 & Beyond – Board of Selectmen, Natural Resources Director*, Conservation Commission, Community Preservation Committee

ATTACHMENTS

Many of the action items and concepts expressed above are also addressed with much more specificity in numerous documents like the Local Comprehensive Plan, our annual multi-year financial projections, and various planning documents covering specific issue areas. A listing of all these documents – and the documents themselves – can be found on the Town's website (www.sandwichmass.org) or viewed at the Office of the Board of Selectmen & Town Manager, Town Hall, 130 Main Street, Sandwich, MA 02563.